Department of Chemical and Biochemical Engineering

UNIVERSITY COLLEGE LONDON TORRINGTON PLACE LONDON WCIE 7JE

TELEPHONE 01-387 7050

PD/CJH

9 October 1980

CONFIDENTIAL

Dear Dr Lane,

Like you, I feel that there is a need for us to meet before too long.

I hope that by now you will have had a chance to look at the new draft I've prepared of the 'executive summary'.

I am developing some personal views which I'd like to discuss. Two in particular cause me difficulty with respect to drafting appendices (in stating them, I am assuming that the Beecham bid is challenged as being untenable unless a very unexpected degree of flexibility is shown by the company).

First, I believe that a new production unit smaller than that required to process \sim 400,000 litres a year should initially be built at Elstree. My reasoning is that the time-scale would be more realistic.

Secondly, I do find that differences between Liberton and Elstree, which are understandable, are getting in the way of some people's technical judgement and openmindedness. One area I understand in detail is the main part of fractionation and I'm clear that the advantage does not lie wholly with Elstree or the Liberton system. I cannot accept the sort of comments that are presented in some of the relevant draft appendices. They indicate closed minds and that way lies disaster. The situation has only two solutions for me. Either I can try to persuade people that the truth lies, as usual, somewhere in the middle, or I can produce a personal critique for the DHSS. I prefer the former.

I realise that my views may not be popular, particularly as there is more active discussion within the DHSS of making greater use of Liberton to handle north of England plasma but I believe my approach would help not destroy Elstree. (Recently I heard a rumour that DHSS was intending to make very much greater use of Liberton to the detriment of Elstree. I wrote and received an assurance that this was not the case and I shall be as firm in fighting that as in opposing total commercial operation.)

I look forward to meeting you.

1111.

Yours sincerely, GRO-C Peter Dunnill

Dr R.S. Lane, Blood Products Laboratory Dagger Lane, Elstree BOREHAMWOOD, Herts, WD6 3BX

61/35