



SCOTTISH HOME AND HEALTH DEPARTMENT

St. Andrew's House, EDINBURGH, 1  
Telephone: <sup>031-556</sup> ~~Waverley~~ 8501, Ext. 305 or

27th March, 1969.

Dear Mrs Hauff,

I think that we are now reaching the stage in the development of the planning for the Blood Products Units at Elstree and at Liberton where we urgently need some machinery for co-ordinating what may broadly be called production policy. Several meetings have been held over the past two years between Dr Maycock and Dr Cumming accompanied by Mr Vallet and Mr Watt to discuss technical matters arising during the planning of the two Units. These have been attended by one of our medical officers and on occasion Dr J.G. Thomson of your Department has been present. We hope that these meetings will continue and we see an increasing need for them to co-ordinate technical questions but they cannot, of course, reach decisions on policy matters. We feel, therefore, that there must be some machinery for deciding where the various products are to be produced and in what quantities and on what time scale. There are also questions of more general nature as to how the Units are to be controlled from a policy point of view. Andrew Mitchell is writing to Rupert Hughes about our initial assessments of the revenue costs and the value of the products which raises the question of how the production is to be costed - we have been asked to produce figures of revenue expenditure for the Treasury and clearly they must be on a consistent basis. This raises the whole question of how the Products Units should be financed including the question whether they should work on a commercial basis and charge for what they produce; and this in turn leads on to questions of financial control. Clearly we must have a common policy on this.

Would you be prepared, therefore, to set up what would in effect be a management policy committee for both Units? I think we should want to nominate to any such committee one administrator and one doctor from the Department - probably Dr Pendreigh who is also the Medical Secretary of our Blood Transfusion Association - and probably the Regional Director who will have overall charge of the Liberton Products Unit - Dr Cumming. I take it that you on your side would wish to nominate a team on much the same lines, though I believe that in your case Dr Maycock covers some of the ground which would be covered both by Dr Pendreigh and by Dr Cumming.

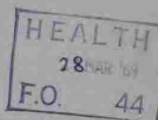
We do seem to have reached the stage where basic decisions of policy will be required within the next few months. I should be very grateful, therefore, if you could look at this proposal as quickly as possible, and let me know whether you can agree to proceed in this way?

Yours sincerely,

GRO-C

(E. U. E. ELLIOTT-BINNS)

Mrs J. A. Hauff,  
Department of Health and Social Security,  
Alexander Fleming House,  
Elephant and Castle,  
London, S.E.1.



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